# Nonprofithr

## Virtual Town Hall Virtualizing Your Recruitment and Onboarding Experience

Monday, April 20, 2020 12:00 – 1:15 pm

www.nonprofithr.com/covid19

## Today's Presenters





Heather de la Riva, SPHR, SHRM-SCP, sHRBP Director, Virtual Outsourcing



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Today's Focus



- Ensuring success in a virtual recruiting environment
- Tips for effective video interviewing
- Leveraging best practices for virtual onboarding
- Q&A

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## Ensuring Success in a Virtual Recruiting Environment

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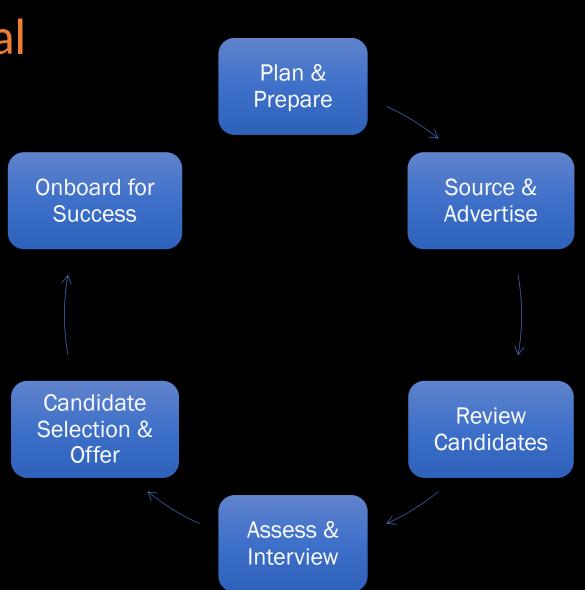




## Ensuring Success in a Virtual Recruiting Environment

6 Key Elements of the Recruiting Process

Align Recruiting Process To Current Virtual Demands





## Ensuring Success in a Virtual Recruiting Environment

### Plan & Prepare

- Build a Timeline
- Create Job Descriptions
- Plan Job Ad Campaign
- Develop a Qualification Matrix
- Prepare Assessment Tools
- Identify Tracking Tools
- Select Interview Panel





### Ensuring Success in a Virtual Recruiting Environment



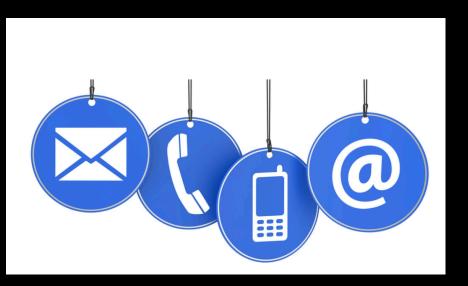
## Source & Advertise

- A well-written and engaging job description is critical
- Refresh your postings frequently
- Consistency is key





### **Ensuring Success in a Virtual Recruiting Environment**



## Source & Advertise

- The phone is your friend!
- Email is your backup
- Leverage social media
- Your best job advertisers are your current employees



#### Ensuring Success in a Virtual Recruiting Environment



## **Review Candidates**

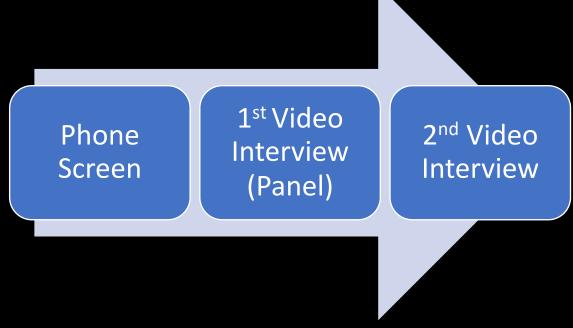
- Consistent screening process
- Use a matrix
- Beware of bias in heightened visual environment
- Share your progress in real-time



## Ensuring Success in a Virtual Recruiting Environment

## Assess & Interview Candidates

- Stick to your Interview Plan
- Consider alternative methods of assessing talent





#### Ensuring Success in a Virtual Recruiting Environment



## **Keep Candidates Engaged**

- Close candidates on next touchpoint
- Over-communicate
- Stay on your candidate's mind



#### Ensuring Success in a Virtual Recruiting Environment



## **Candidate Selection & Offer**

- Consider your offer process
- Can you leverage a video call?
- Clearly outline the post-offer process
- Over-communicate
- Build rapport

## Tips for Effective Video Interviewing

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## **Tips for Effective Video Interviewing**

## Ensure A Positive Virtual Experience

- Tech check
- Design your video interview room
- Prepare your lighting
- Position your device
- Clear all distractions





## **Tips for Effective Video Interviewing**

## Engage Your Candidates

- Warm introduction
- Share the agenda
- Maintain eye contact
- Practice active listening





## **Tips for Effective Video Interviewing**

## Engage Your Candidates

- Take your time
- Capture thorough notes
- Smile...you're on camera!





## Leveraging Best Practices for Virtual Onboarding

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#### Leveraging Best Practices for Virtual Onboarding

## Why Onboarding Matters

Organizations with a strong onboarding process improve new hire retention by 82% and productivity by over 70%. -Glassdoor

69% of employees are more likely to stay with a company for three years if they experienced great onboarding. -SHRM

77% of employees who had a formal onboarding process hit their first performance goals. -Urbanbound



#### Leveraging Best Practices for Virtual Onboarding

## What makes for a great onboarding experience?





Building Strong Virtual Relationships

- Team Effort get everyone involved!
- Celebrating your new employees
- Technology, Technology, Technology
- Intentional & Increased Communication



Tying Strategy & Culture to the Experience

- Reviewing Strategy Documents
- Ensuring Role Alignment where/how does their role fit in?
- Communicating Culture Virtually
- Who are your culture champions?



Key Administrative & Operational Considerations

- Tools/Resources to do their job
- Review of Position, Outcomes & Goals
- New Hire Paperwork/Benefits Overview
- Employee Feedback

## The Candidate & Employee Experience

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## Key Takeaways

Align your recruiting process to a virtual environment
Maintain high candidate engagement
Ensure a positive virtual interview experience
Onboarding should include relational, strategic, culture and

operational components -Leverage your team so that your

new hires feels welcome immediately

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## **Questions?**