# Oh, the Hiring Trends We Saw in 2022 and Our Predictions for 2023

Tuesday, November 14, 2022

NONPROFITHR.COM

### About Nonprofit HR

#### **Our vision:**

We are the leading source of innovative talent management, talent acquisition services and knowledge for the social impact sector.

- Total lifecycle solutions for talent management.
- 20+ years serving the social sector as a trusted advisor and thought partner.
- Thousands of missions served.
- Black woman owned.
- National footprint.
- Award-winning and highly credentialed staff.



"Nonprofit HR's experts listen, articulate people-centric solutions and understand the correlation between having high-performing, engaged staff and us being able to support our members' needs. Their team has elevated the importance of and visibility around innovative HR practices. Nonprofit HR is an invaluable strategic partner."

Cathy Gibney, CPA
Chief Financial Officer
National Hospice and Palliative Care Organization



#### **Our Practices:**

Nonprofit HR's suite of solutions are centered around five core service areas.

#### STRATEGY & **ADVISORY**

- HR Audits & Assessment
- Workforce Planning
- Performance Management
- Workplace Culture & Employee Engagement
- Learning & Development

#### HR OUTSOURCING

- Interim Outsourcing
- Comprehensive General Outsourcing
- Specialty Outsourcing

#### **EQUITY, DIVERSITY, INCLUSION & JUSTICE**

- Assessments, Strategy Design & Implementation
- EDIJ Training
- Cultural Transformation
- Leadership Development
- Interim Chief Equity Officer

#### TOTAL **REWARDS**

- Salary Benchmarking
- Compensation Program Design
- Pay Equity Analysis
- Benefits Assessments
- HR Technology

**SEARCH** 



- Executive & Professional Search
- Recruitment Outsourcing
- Interim leadership





We also partner with nonprofit and for-profit social enterprises to help strengthen their people management practices.

#### **Presenters**



Noelle Myriam Cherubim
Team Leader & Senior
Consultant, Recruitment
Outsourcing, Impact
Search Advisors



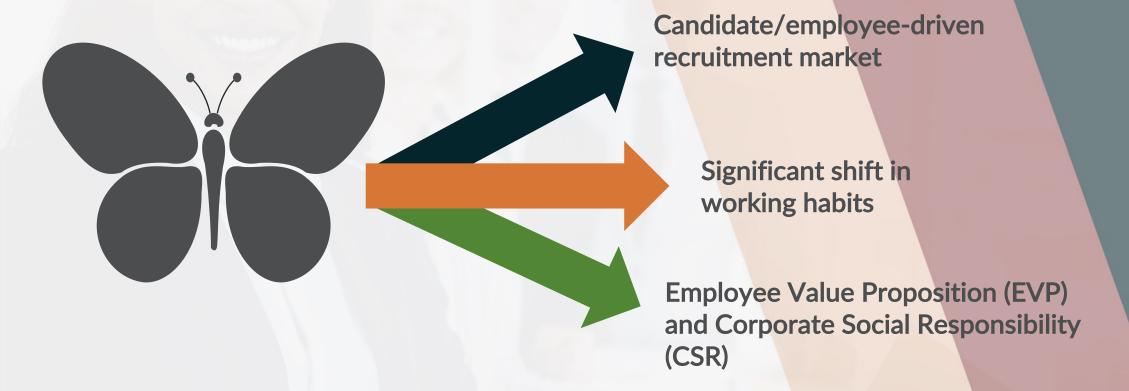
Shelbie Webster, MBA, SPHR, SHRM-CP Senior HR Consultant, Strategy & Advisory



### Agenda

- Hiring (Pre-Hire) Experience in 2022
- Employee (Post-Hire) Experience in 2022
- Hiring (Pre-Hire) Predictions for 2023
- Employee (Post-Hire) Experience Predictions for 2023
- Panel Discussion
- Q&A

# Pre-Hire Observations: Butterfly Effect Example as Result of COVID-19



**Source**: "The coronavirus butterfly effect: Six predictions for a new world order" https://www.fastcompany.com/90488665/the-coronavirus-butterfly-effect-six-predictions-for-a-new-world-order



Pre-Hire Observations for 2022, cont.

Nonprofit HR's Search expert observations:

- Bolder EVPs from employers
- Prioritizing EDIJ impacting recruitment messaging
- Al and data-driven recruitment strategy



#### Post-Hire Observations for 2022

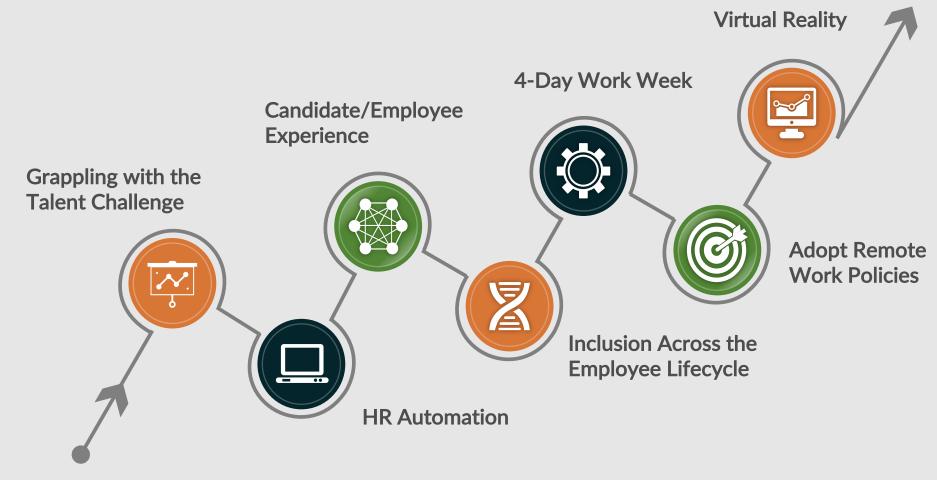


Nonprofit HR's Strategy & Advisory COVID-19 observations:

- Demand for flexible work arrangements, particularly for caretakers of school-age children and other family members.
- Desire to work in values-led cultures that prioritize transparency and communication.
- A focus on employee wellbeing, health equity and wellness.

Shifting gears to 2023, let's look at some observations from our Search and Strategy & Advisory experts...

#### **Emerging Pre-Hire Trends for 2023**





### **Employee Experience Trends Post-Hire for 2023**





### Panel Discussion

### References

- "The Conference Board Employment Trends Index" (The Conference Board, 2022): https://www.conference-board.org/data/eti.cfm
- "Nonprofit Workforce Shortages: A Crisis That Affects Everyone" (National Council of Nonprofits, 2022): https://www.councilofnonprofits.org/tools-resources/nonprofit-workforce-shortages
- "Employment Projections: 2021-2031 Summary" (U.S. Bureau of Labor Statistics, 2022): https://www.bls.gov/news.release/ecopro.nr0.htm
- "Job Openings and Labor Turnover" (U.S. Bureau of Labor Statistics, 2022): https://www.bls.gov/news.release/jolts.nr0.htm#
- "Heard of the U.S. Quit Rate? Win the War for Talent Now" (Gallup, 2019): https://www.gallup.com/workplace/260564/heard-quit-rate-win-war-talent.aspx
- "Improve Workplace Culture With A Strong Mentoring Program" (Forbes, 2019): https://www.forbes.com/sites/nazbeheshti/2019/01/23/improve-workplace-culture-with-a-strong-mentoring-program/?sh=39ec012e76b5
- "The coronavirus butterfly effect: Six predictions for a new world order"(Fast Company, 2020)
   https://www.fastcompany.com/90488665/the-coronavirus-butterfly-effect-six-predictions-for-anew-world-order

### References, cont.

- "Burnout and stress are everywhere" (APA, 2022): <a href="https://www.apa.org/monitor/2022/01/special-burnout-stress">https://www.apa.org/monitor/2022/01/special-burnout-stress</a>
- "Building Empathetic Leadership" (Professional Development | Harvard DCE, 2022): https://professional.dce.harvard.edu/blog/building-empathetic-leadership/
- "US job losses due to COVID-19 highest since Great Depression" (CIDRAP, 2020): https://www.cidrap.umn.edu/news-perspective/2020/05/us-job-losses-due-covid-19-highest-great-depression
- "COVID-19 has caused a huge amount of lost working hours" (World Economic Forum, 2021): https://www.weforum.org/agenda/2021/02/covid-employment-global-job-loss/
- "U.S. labor market inches back from the COVID-19 shock, but recovery is far from complete" (Pew Research Center, 2021): <a href="https://www.pewresearch.org/fact-tank/2021/04/14/u-s-labor-market-inches-back-from-the-covid-19-shock-but-recovery-is-far-from-complete/">https://www.pewresearch.org/fact-tank/2021/04/14/u-s-labor-market-inches-back-from-the-covid-19-shock-but-recovery-is-far-from-complete/</a>
- "Employers need workers. That's good news for these people" (CNN Business, 2022): https://www.cnn.com/2022/09/09/economy/overlooked-workers-labor-shortage/index.html#:~:



### References, cont.

- "Not inclusive? You're losing 39 percent of job applicants" (McKinsey, 2020):
   <a href="https://www.mckinsey.com/featured-insights/coronavirus-leading-through-the-crisis/charting-the-path-to-the-next-normal/not-inclusive-youre-losing-39-percent-of-job-applicants">https://www.mckinsey.com/featured-insights/coronavirus-leading-through-the-crisis/charting-the-path-to-the-next-normal/not-inclusive-youre-losing-39-percent-of-job-applicants</a>
- "What Job Seekers Really Think About Your Diversity and Inclusion Stats" (Glassdoor, 2021): https://www.glassdoor.com/employers/blog/diversity/



### Q&A Discussion

#### **Contact Us**

#### **Noelle Myriam Cherubim**

Team Leader & Senior Consultant, Recruitment Outsourcing, Impact Search Advisors

ncherubim@nonprofithr.com

Shelbie Webster, MBA, SPHR, SHRM-CP

Senior HR Consultant, Strategy & Advisory

swebster@nonprofithr.com