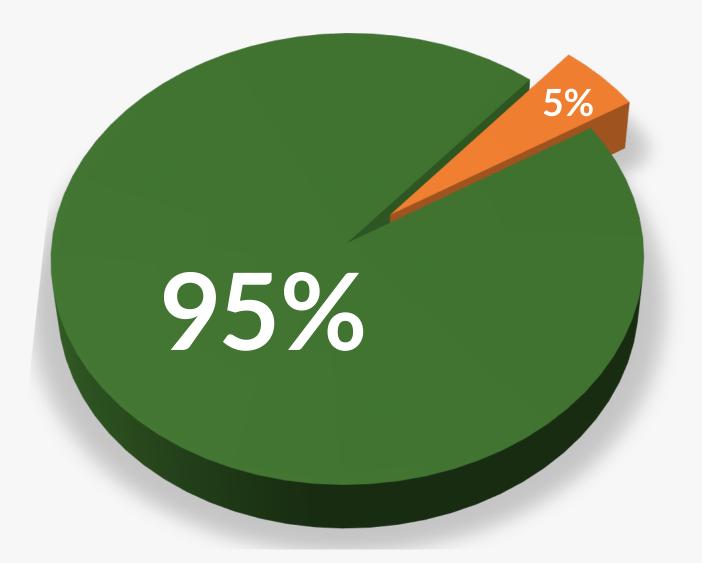
# 2023 SOCIAL IMPACT TALENT RETENTION PRACTICES SURVEY

NONPROFITHR.COM 202.785.2060 INFO@NONPROFITHR.COM

# Please indicate your organization type.



A tax-exempt or nonprofit organization (including 501(c)) located in North America.

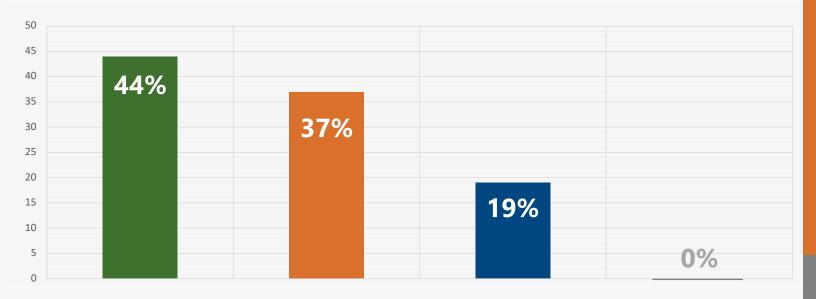
A for-profit social enterprise or mission-driven organization located in North America.

Neither of the above.

Total Answered: 313 Skipped: 0



# Which of the following statements best describes your mission-driven for-profit?



We are a mission-first/mission-centric for-profit.

We have corporate social responsibility business objectives (includes benefit corporations and those focused on double or triple bottom line).

We are a conscious company or lifestyle brand (we engage the community and/or support or fund social causes).

Other (please specify)

Total Answered: 16 Skipped: 297

### Staff segments by age that respondent organizations reported most challenge with retaining.

2023			
Employees 30 and below	Employees 31-49	Employees 50 and above	Our organization is not challenged with retaining any of the above age segments
53%	21%	7%	19%
2022			
Employees 30 and below	Employees 31-49	Employees 50 and above	Our organization is not challenged with retaining any of the above age segments
51%	28%	8%	14%

# Race and ethnicity staff segments respondent organizations reported most challenge with retaining.

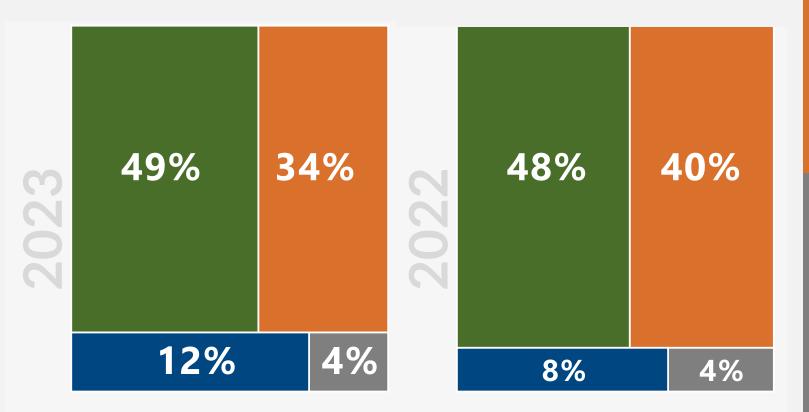
	2023	2022
Asian American/Pacific Islander	4%	3%
Black or African American	21%	20%
Indigenous/Native American	1%	1%
Latinx	3%	5%
White	10%	12%
Two or more races/ethnicities	11%	14%
Our organization is not challenged with retaining employees in any of the above segments	39%	35%
Other (please specify)	12%	10%

# Staff segments by gender that respondent organizations reported most challenge with retaining.

2023						
Men	Female	Transgender men	Transgender women	Gender variant/ nonconforming	Our organization is not challenged with retaining any of the above segments	Other
14%	30%	1%	0%	4%	40%	10%

2022						
Men	Female	Transgender men	Transgender women	Gender variant/ nonconforming	Our organization is not challenged with retaining any of the above segments	Other
15%	36%	0%	1%	1%	38%	-

# Staff segments by career level that respondent organizations reported most challenge with retaining.



Entry-level staff

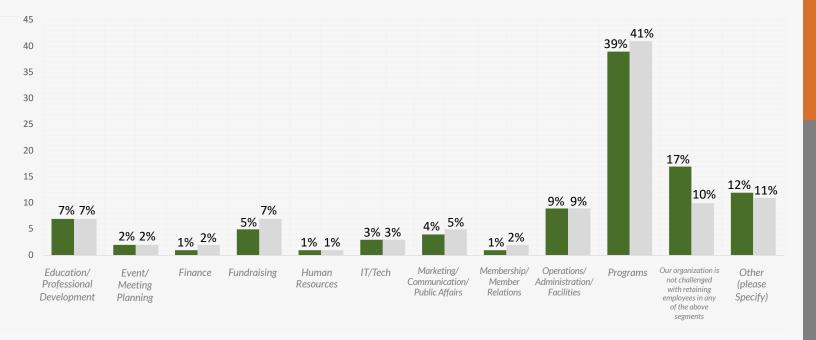
Mid-level staff



Senior staff

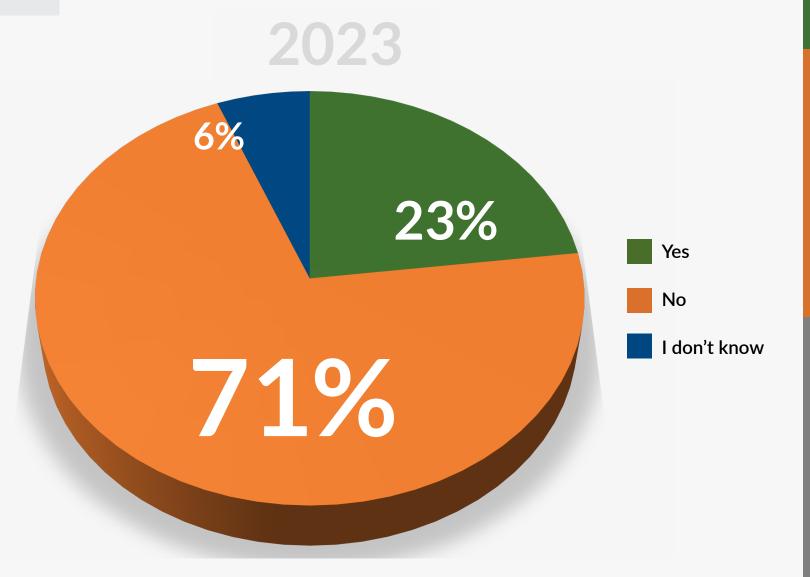
Our organization is not challenged with retaining employees in any of the above segments

# Staff segments by department that respondent organizations reported most challenge with retaining.





# **Respondent organizations that have a formal retention strategy.**

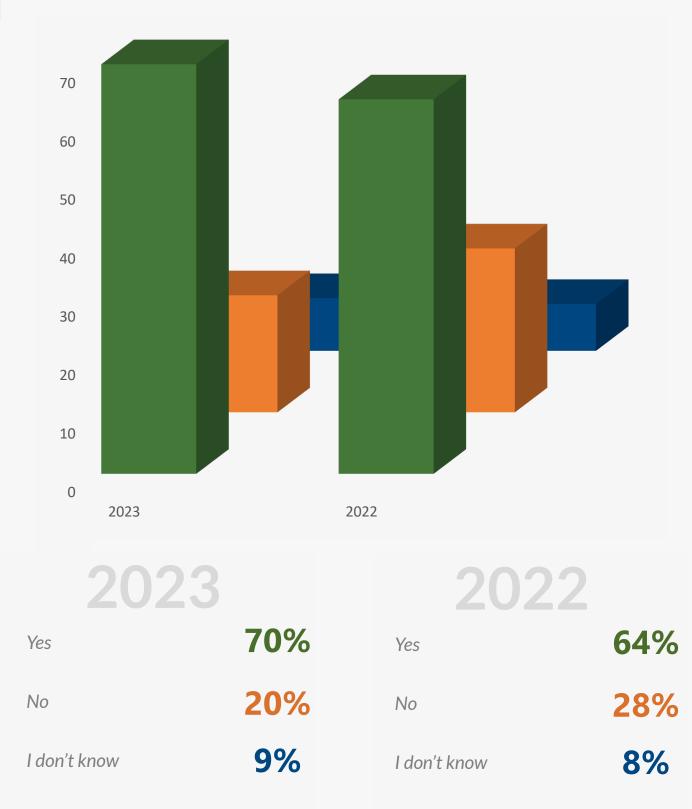


ZUZ	
Yes	21%
No	72%
l don't know	8%

# Retention strategies most employed by respondent organizations.

	2023	2022
Compensation	82%	84%
Benefits	82%	85%
Culture	78%	75%
Engagement	64%	69%
Learning/professional development	77%	72%
Leadership	41%	38%
l don't know		
Other (please specify)	0%	2%
	5%	9%

# **Respondent organizations that track retention metrics.**



# Quantitative retention metrics that respondent organizations tracked in 2022.

	2023	2022
Turnover	88%	<b>96%</b>
Tenure	64%	65%
Cost (\$) of turnover	14%	16%
First-year resignation rate	42%	51%
High-performer resignation/ regrettable turnover rate	24%	30%
l don't know	12%	4%
Other (please specify)	2%	4%

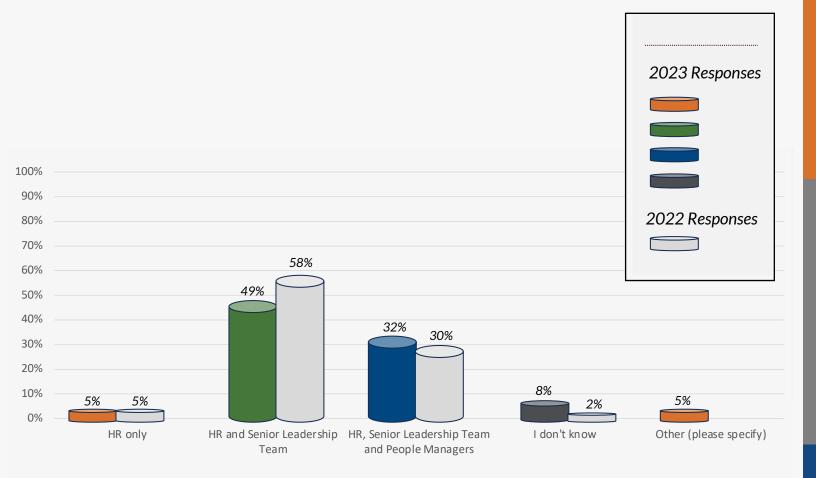
# Qualitative retention tactics used by respondent organizations.

	ZUZJ	2022
Exit interviews	87%	91%
Stay interviews	46%	33%
Engagement surveys	69%	68%
Culture or climate surveys	49%	51%
Effective onboarding	66%	68%
Recognition programs	61%	63%
Retention bonuses	14%	25%
Loyalty program	5%	5%
Long-service bonuses	17%	21%
l don't know	5%	2%

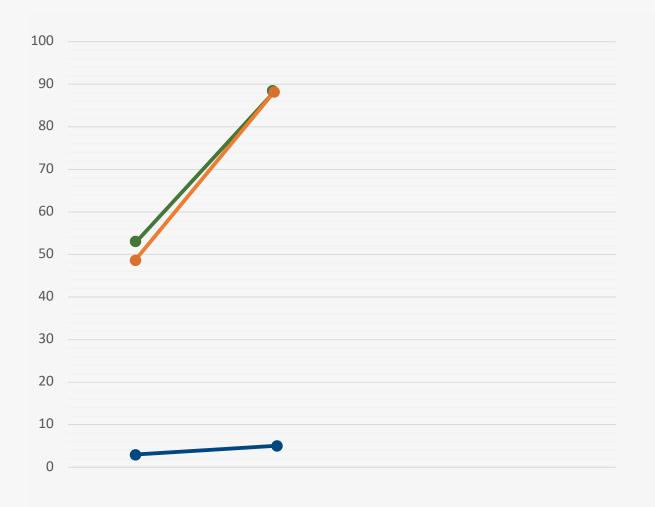
177

177

# Internal stakeholders who receive and review retention metrics as indicated by respondent organizations.

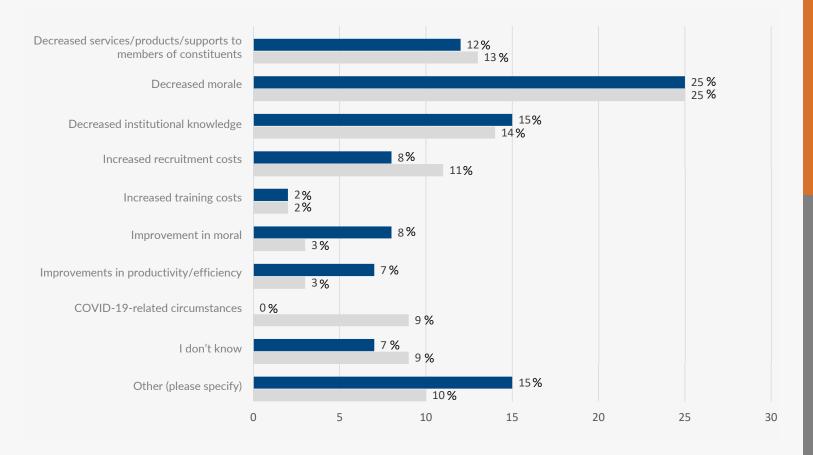


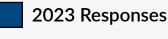
## **Retention data used by respondent organizations.**



2023		2022	
To develop organizational/talent management strategy	53%	To develop organizational/talent management strategy	<b>49%</b>
To improve organizational/talent management strategy	88%	To improve organizational/talent management strategy	88%
I don't know	3%	I don't know	5%

# Most significant impact on turnover in respondent organizations.



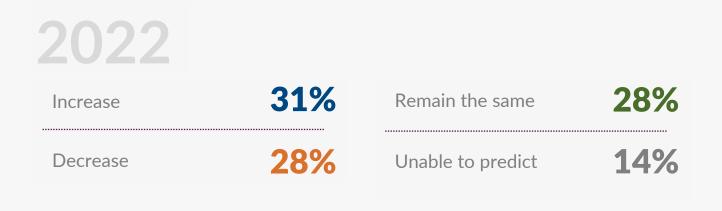




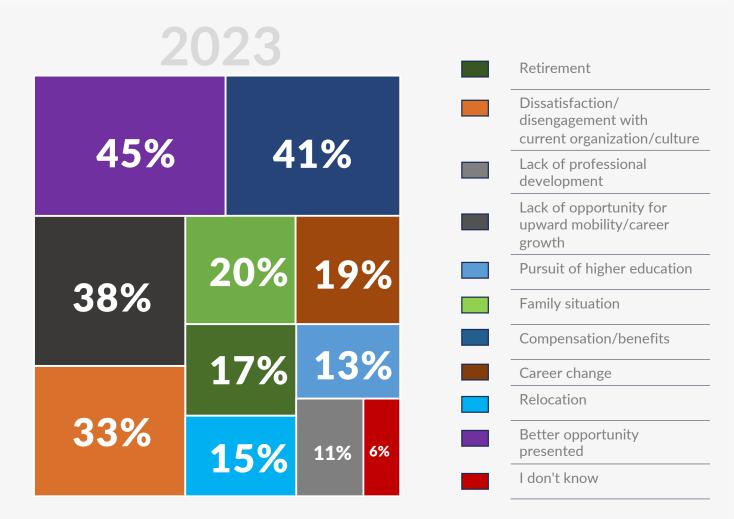
2022 Responses

# How respondent organizations expect turnover rate to change from 2021 to 2022.

2023 12% 23% 39% 26%



# Primary reasons for voluntary turnover in respondent organizations.



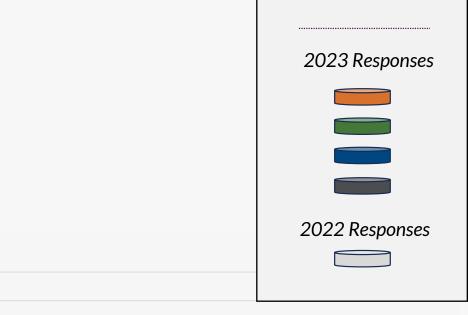
### 2022

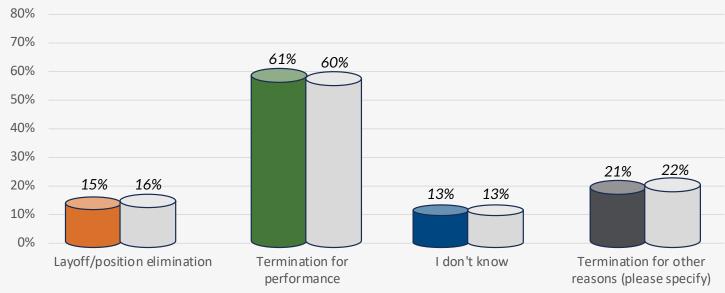
18%	Retirement
36%	Dissatisfaction/ disengagement with current organization/culture
13%	Lack of professional development
43%	Lack of opportunity for upward mobility/career growth

- 11% Pursuit of higher education
- 15% Family situation
- 46% Compensation/benefits
- 19% Career change
- 15% Relocation
- 57% Better opportunity presented

I don't know

# Primary reasons for involuntary turnover at respondent organizations.





100%

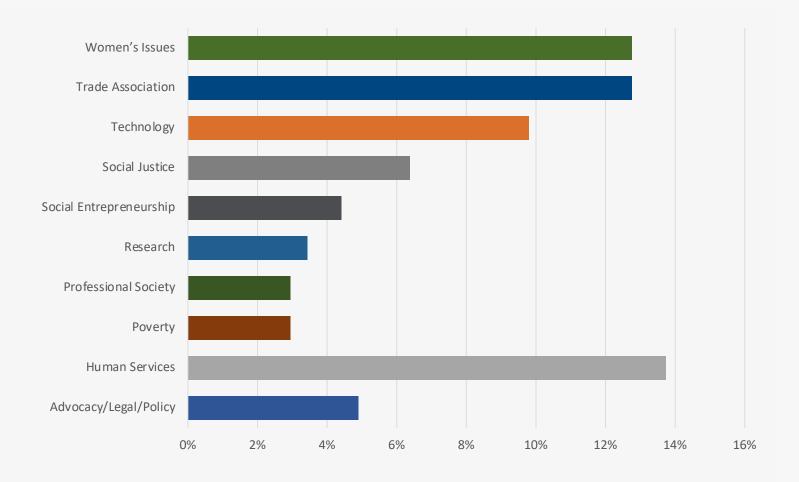
90%

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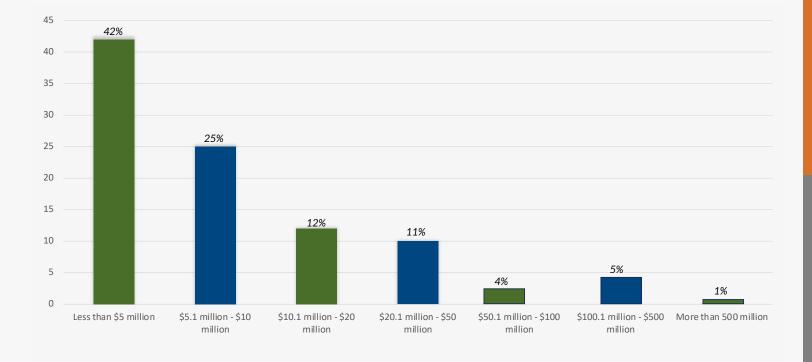
# In what U.S. state, territory or other North American country is your organization headquartered?

ANSWER CHOICES	RESPONSES
DC	15%
NY	15%
СА	12%
MA	7%
IL	5%
MD	5%
NC	4%
тх	4%
VA	4%
MI	3%

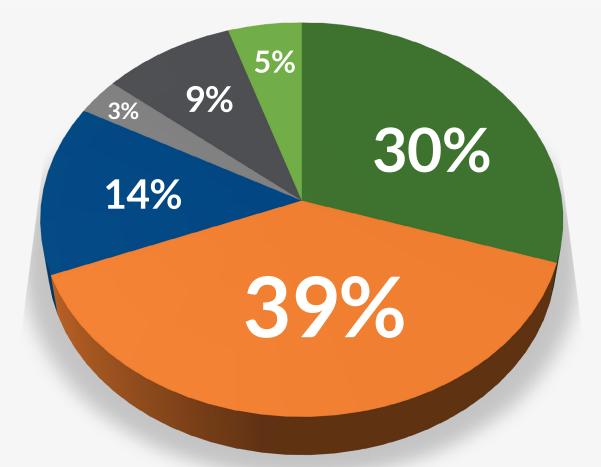
# What is the primary mission focus of your organization?

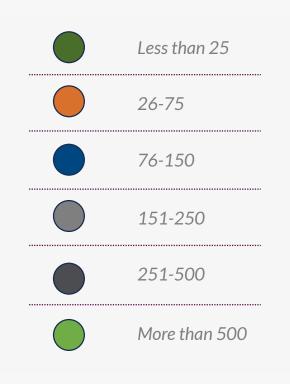


# What is your organization's total operating budget?



# What is your organization's current headcount?





# How would you classify the stage of your organization's current lifecycle?

