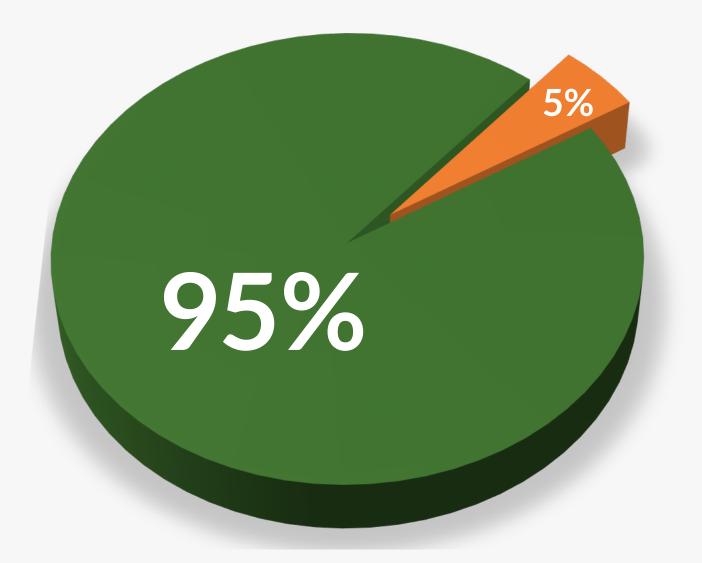
2023 SOCIAL IMPACT TALENT RETENTION PRACTICES SURVEY

NONPROFITHR.COM 202.785.2060 INFO@NONPROFITHR.COM

Please indicate your organization type.



A tax-exempt or nonprofit organization (including 501(c)) located in North America.

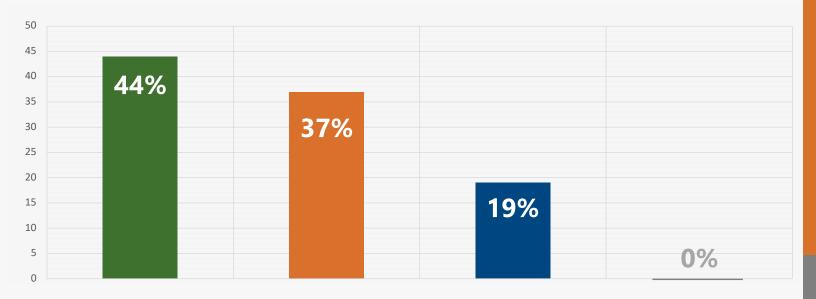
A for-profit social enterprise or mission-driven organization located in North America.

Neither of the above.

Total Answered: 313 Skipped: 0



Which of the following statements best describes your mission-driven for-profit?



We are a mission-first/mission-centric for-profit.

We have corporate social responsibility business objectives (includes benefit corporations and those focused on double or triple bottom line).

We are a conscious company or lifestyle brand (we engage the community and/or support or fund social causes).

Other (please specify)

Total Answered: 16 Skipped: 297

Staff segments by age that respondent organizations reported most challenge with retaining.

2023			
Employees 30 and below	Employees 31-49	Employees 50 and above	Our organization is not challenged with retaining any of the above age segments
53%	21%	7%	19%
2022			
Employees 30 and below	Employees 31-49	Employees 50 and above	Our organization is not challenged with retaining any of the above age segments
51%	28%	8%	14%

Race and ethnicity staff segments respondent organizations reported most challenge with retaining.

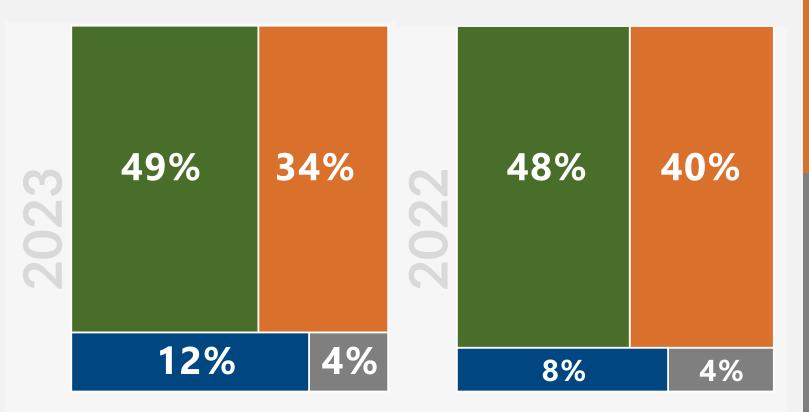
	2023	2022
Asian American/Pacific Islander	4%	3%
Black or African American	21%	20%
Indigenous/Native American	1%	1%
Latinx	3%	5%
White	10%	12%
Two or more races/ethnicities	11%	14%
Our organization is not challenged with retaining employees in any of the above segments	39%	35%
Other (please specify)	12%	10%

Staff segments by gender that respondent organizations reported most challenge with retaining.

2023						
Men	Female	Transgender men	Transgender women	Gender variant/ nonconforming	Our organization is not challenged with retaining any of the above segments	Other
14%	30%	1%	0%	4%	40%	10%

2022						
Men	Female	Transgender men	Transgender women	Gender variant/ nonconforming	Our organization is not challenged with retaining any of the above segments	Other
15%	36%	0%	1%	1%	38%	-

Staff segments by career level that respondent organizations reported most challenge with retaining.



Entry-level staff

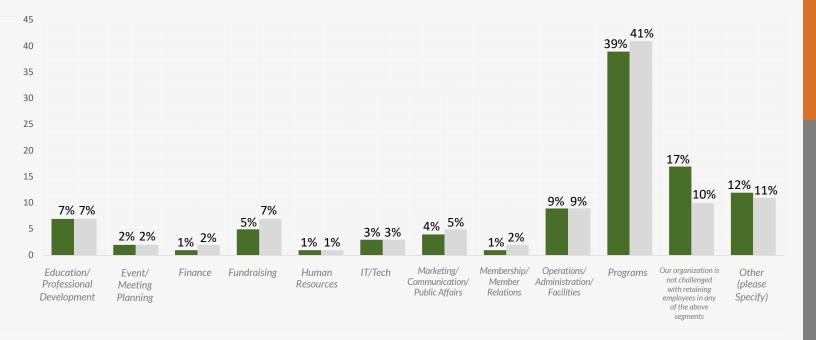
Mid-level staff



Senior staff

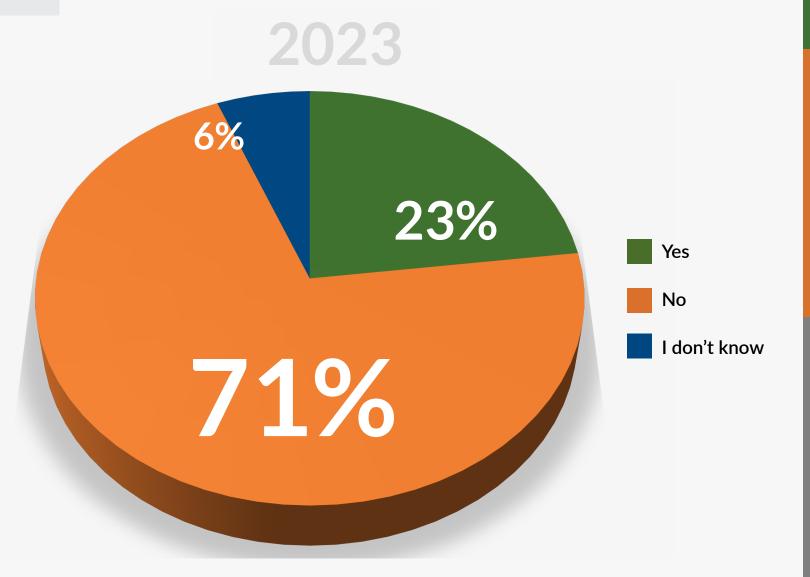
Our organization is not challenged with retaining employees in any of the above segments

Staff segments by department that respondent organizations reported most challenge with retaining.





Respondent organizations that have a formal retention strategy.

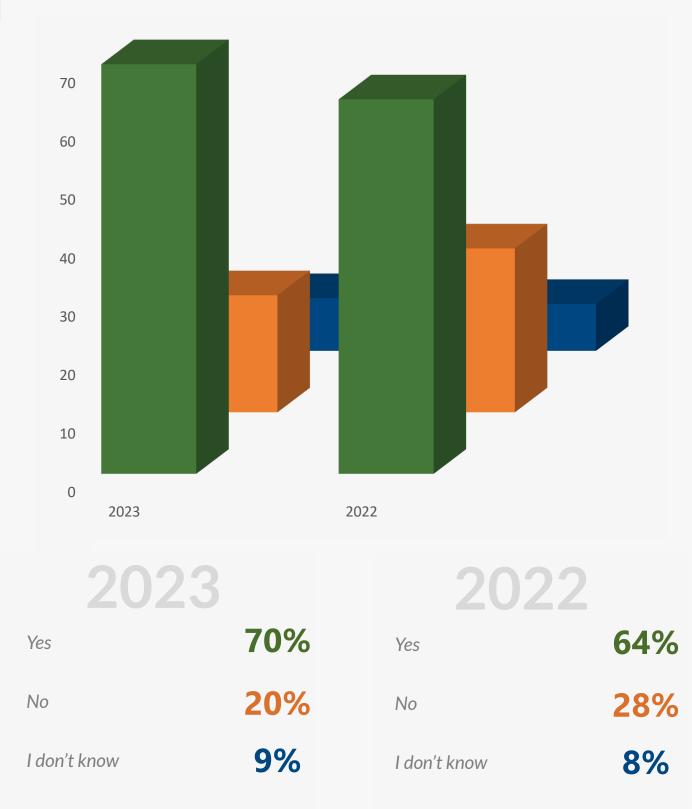


ZUZ	
Yes	21%
No	72%
l don't know	8%

Retention strategies most employed by respondent organizations.

	2023	2022
Compensation	82%	84%
Benefits	82%	85%
Culture	78%	75%
Engagement	64%	69%
Learning/professional development	77%	72%
Leadership	41%	38%
l don't know		
Other (please specify)	0%	2%
	5%	9%

Respondent organizations that track retention metrics.



Quantitative retention metrics that respondent organizations tracked in 2022.

	2023	2022
Turnover	88%	96%
Tenure	64%	65%
Cost (\$) of turnover	14%	16%
First-year resignation rate	42%	51%
High-performer resignation/ regrettable turnover rate	24%	30%
l don't know	12%	4%
Other (please specify)	2%	4%

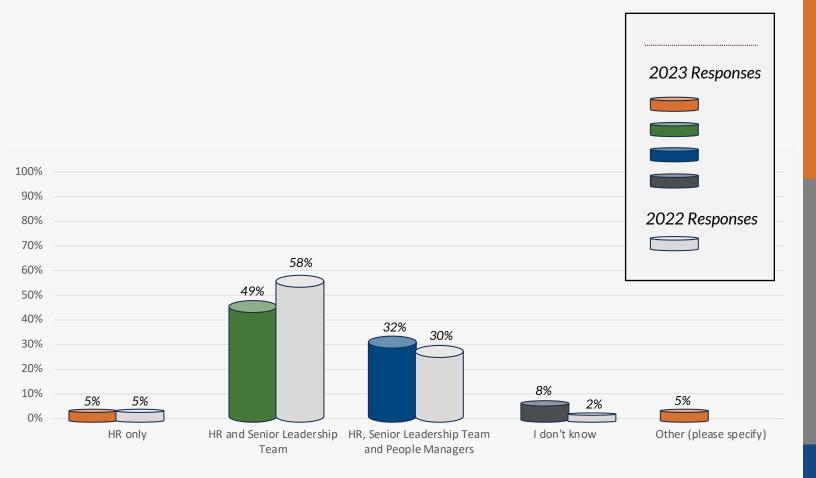
Qualitative retention tactics used by respondent organizations.

	ZUZJ	2022
Exit interviews	87%	91%
Stay interviews	46%	33%
Engagement surveys	69%	68%
Culture or climate surveys	49%	51%
Effective onboarding	66%	68%
Recognition programs	61%	63%
Retention bonuses	14%	25%
Loyalty program	5%	5%
Long-service bonuses	17%	21%
l don't know	5%	2%

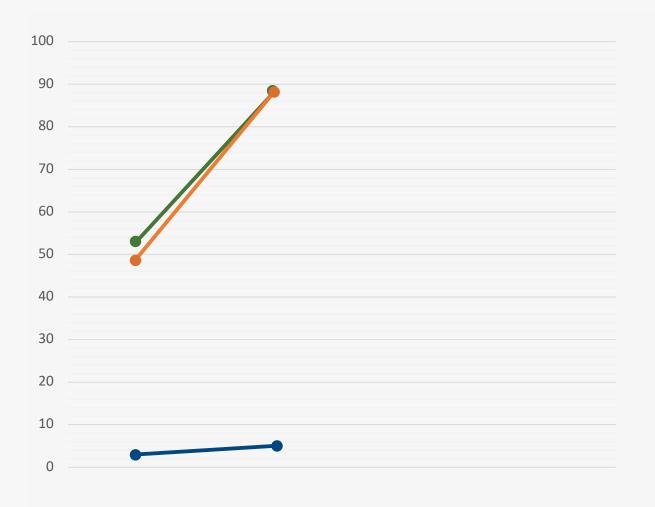
177

177

Internal stakeholders who receive and review retention metrics as indicated by respondent organizations.

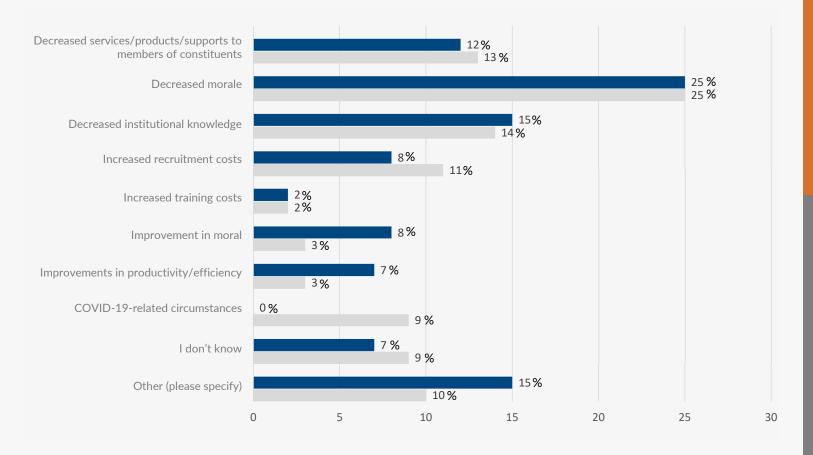


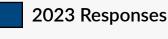
Retention data used by respondent organizations.



2023		2022	
To develop organizational/talent management strategy	53%	To develop organizational/talent management strategy	49%
To improve organizational/talent management strategy	88%	To improve organizational/talent management strategy	88%
I don't know	3%	I don't know	5%

Most significant impact on turnover in respondent organizations.



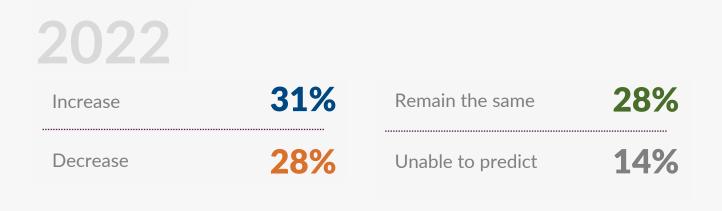




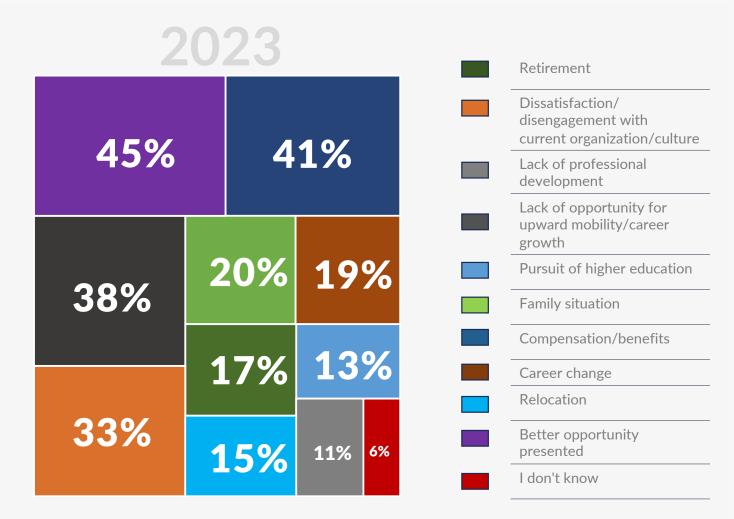
2022 Responses

How respondent organizations expect turnover rate to change from 2021 to 2022.

2023 12% 23% 39% 26%



Primary reasons for voluntary turnover in respondent organizations.



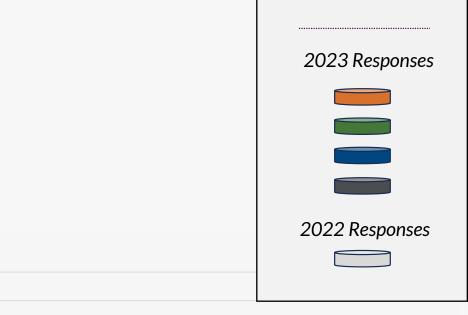
2022

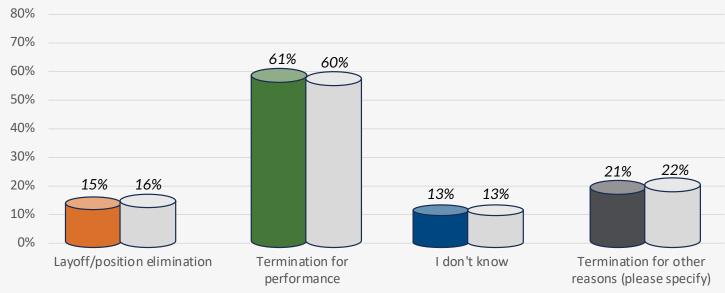
18%	Retirement
36%	Dissatisfaction/ disengagement with current organization/culture
13%	Lack of professional development
43%	Lack of opportunity for upward mobility/career growth

- 11% Pursuit of higher education
- 15% Family situation
- 46% Compensation/benefits
- 19% Career change
- 15% Relocation
- 57% Better opportunity presented

I don't know

Primary reasons for involuntary turnover at respondent organizations.





100%

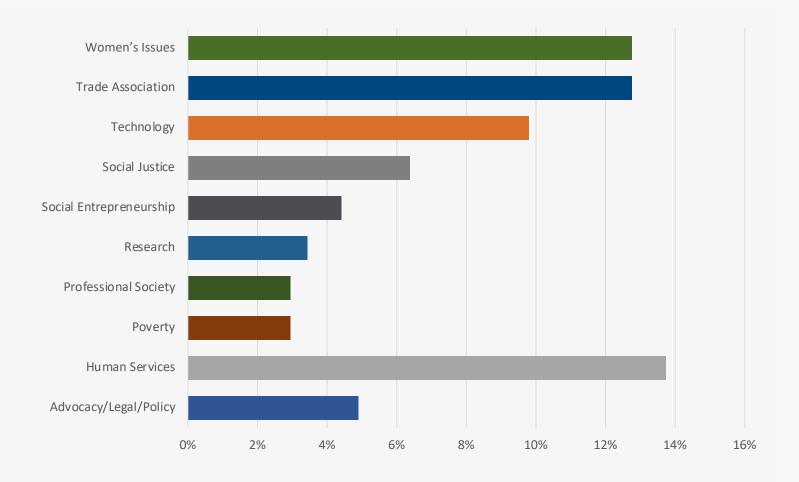
90%

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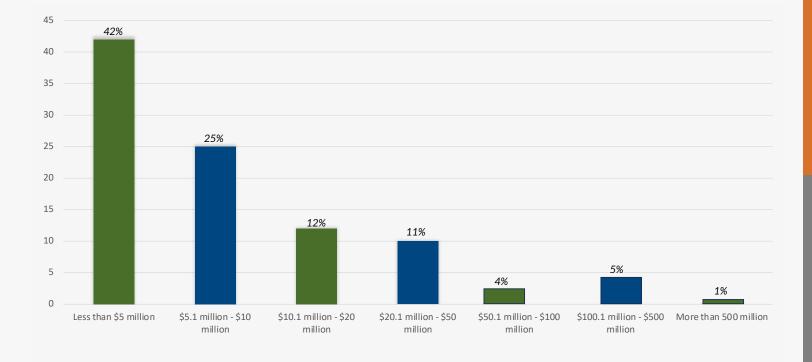
In what U.S. state, territory or other North American country is your organization headquartered?

ANSWER CHOICES	RESPONSES
DC	15%
NY	15%
СА	12%
MA	7%
IL	5%
MD	5%
NC	4%
тх	4%
VA	4%
MI	3%

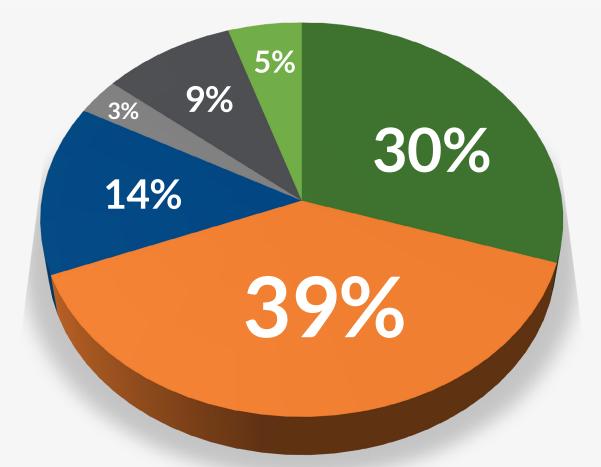
What is the primary mission focus of your organization?

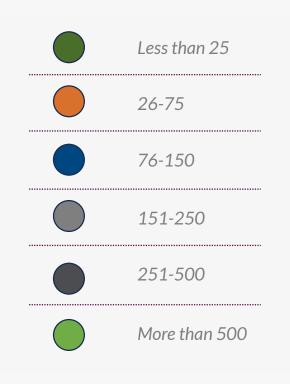


What is your organization's total operating budget?



What is your organization's current headcount?





How would you classify the stage of your organization's current lifecycle?

